



## THE AFRICA-LATIN AMERICA MUTUAL LEARNING ACTION INITIATIVE ON PARTICIPATORY BUDGETING

### PROJECT PROPOSALS COMMENTS & RECOMMENDATIONS

#	PROJECT TITLE	COMMENTS & RECOMMENDATIONS	FUNDING
1	<b>Communication for inclusion &amp; gender sensitivity of PB</b>	<ul style="list-style-type: none"> <li>• Good project title. The main objective, however, needs to be properly reformulated and the project design methods need further elaboration. On dissemination, the types of publications must be spelt out too. Generally, the proposal has too many gaps that need to be filled up</li> <li>• Further define the “modes of communication” or “mechanisms of communication” that are used to promote inclusiveness and gender sensitivity</li> <li>• The Key Project Activities lack detail. It is difficult to understand how exactly the “Study on the Subject” will promote Peer-to-Peer Mutual Learning Activities between Peer Institutions within the African Continent and with Latin America</li> <li>• For Expected Impacts a more concrete explanation of what the Mutual Learning activity intends to accomplish is needed</li> </ul>	This proposal can be funded under the communication window or the general window
2	<b>Linking PB to performance based budgeting</b>	<ul style="list-style-type: none"> <li>• A good proposal with a lot of potential, but needs some further fleshing up.</li> <li>• For project design a detailed description of how the methodology will be developed would be very useful</li> <li>• The project sounds interesting. The design, implementation, impact assessment and dissemination of project results although well thought out still need further elaboration</li> </ul>	This project can be funded under the Policy and Social Analysis window or general window

		<ul style="list-style-type: none"> <li>• The idea of connecting participatory budgeting with results-based budgeting is very interesting and closely linked to the “New Public Management” concept</li> <li>• For “key project activities” design and activities are clear but with regards to implementation it should be clearly spelt out what it entails to design 2-3 pilot studies, “how” exactly will stakeholder capacity be built</li> <li>• For impact assessments: defining indicators is extremely important</li> <li>• What tools/processes will be used for the monitoring and evaluation?</li> <li>• For dissemination will other methods be used other than the Media?</li> <li>• How will “performance based budgeting” be defined?</li> <li>• Given that each country has a different capacity and experience with both participatory budgeting and performance based budgeting how will this mutual learning activity take these differences into account?</li> <li>• It is good to start thinking about the link between participatory budgeting and performance based budgeting now rather than later.</li> </ul>	
3	<p><b>Capacity building for budget demystification</b></p>	<ul style="list-style-type: none"> <li>• Good project title, but there is a need to come up with the main objective of the project and develop the proposal fuller</li> <li>• It would be helpful to have a much clearer distinction between the articulation of the project objectives versus the learning objectives in the project objectives</li> <li>• Under ‘implementation’, ‘knowledge exchange through networking’ is in line with the Peer-to-</li> </ul>	<p>This proposal can be funded under the communications window or general window</p>

		<p>Peer Mutual Learning approach but the “networking” needs to be described in more detail</p> <ul style="list-style-type: none"> <li>• The process of project implementation needs to be developed further with a clear/realistic timeline</li> <li>• Given that each country participating has a different level of budget demystification how will “expected impacts/outcomes/success” be measured taking this variance into account?</li> </ul>	
4	<p><b>Alternative forms of communication for Participatory Budgeting implementation in small and intermediate cities</b></p>	<ul style="list-style-type: none"> <li>• The proposed project is very relevant for peer to peer mutual learning</li> <li>• It would be helpful to have a much clearer distinction between the articulation of the project objectives versus the learning objectives in the project objectives</li> <li>• For project objective it would be helpful if it was explained in more detail how “raising awareness” (what does this mean/entail exactly) helps foster alternative forms of communication in small and intermediary cities</li> <li>• More detail needs to be added the design, implementation, impact assessment and dissemination of the project results. <ul style="list-style-type: none"> <li>○ The process aspects of project implementation in the “implementation arrangement” section needs to be discussed in more detail</li> <li>○ Inclusion of a more detailed dissemination and advocacy plan would be helpful</li> <li>○ A fully developed discussion on how project outcomes/impacts (for both project and learning objectives) is</li> </ul> </li> </ul>	<p>This proposal can be funded under the communications window</p>



		<p>needed</p> <ul style="list-style-type: none"> <li>For key project activities it would be good if the “concept of communication” is developed more fully</li> </ul>	
5	<b>A pilot engagement of peer institutions in PB across West, East, and Southern Africa, on Government dialogue and Advocacy</b>	<ul style="list-style-type: none"> <li>The overall objective of this proposal is very clear. However, the project title needs to be made shorter. There is a need to further work on the design, and implementation of the proposed project</li> <li>A baseline survey and identifying areas that need capacity building is extremely important and helps establish the level of intervention needed.</li> <li>Is monitoring the number of hits on a blog site the most affective way to measure impact?</li> <li>Will local government be included and involved in the implementation of this project. In order for this pilot to be successful it is important to get local government engaged from the onset in terms of government dialogue</li> <li>Who will be involved in this pilot and what exactly will the pilot accomplish?</li> </ul>	The proposal can be funded under the general window or communications window
6	<b>Building Capacity of Social actors and Enhancing Trust</b>	<ul style="list-style-type: none"> <li>Good project title. In addition to the many specific objectives outlined in the proposal there is a need to come up with the main objective of the proposal</li> <li>It also appears that the learning format being advocated in the proposal is of the face to face type. Hence the peer to peer mutual learning thrust of the programme is watered down. Further clarification needs to be solicited from the</li> </ul>	The proposal can be funded under the general window

		<p>proposal developers</p> <ul style="list-style-type: none"> <li>• What activities can be done other than training targeted people?</li> <li>• How are Mutual Learning Activities fostered if “each country will acquire manuals from UN Habitat and hire a resource person / facilitator to organize and conduct the training (workshops &amp; consultative sessions) on their own.</li> <li>• Not clear how project objectives are reflected in both impact assessment methods and dissemination</li> <li>• The link between expected outcomes and project activities needs to be clearer</li> <li>• How can feedback from the community be solicited when the project is training people within Peer Institutions</li> </ul>	
7	<p><b>Legal, institutional and strategic framework of Participatory Budgeting</b></p>	<ul style="list-style-type: none"> <li>• Good project proposal, but there is a need to come with the overall learning objective of the project. In the next round of the development of the proposal more details should be provided for the on the design, implementation plan and impact assessment, monitoring and valuation tools</li> <li>• Three project objectives seem very ambitious for a short impact project. All three objectives seem standalone.</li> <li>• For Project Design it is not clear if the design is for one of the items described in the project objectives or all project objectives stated</li> <li>• For implementation what kind of support is being solicited from the partners? The peers will contribute in what ways?</li> <li>• How do the dissemination methods fit in with the project objectives?</li> </ul>	<p>The proposal can be funded under the general window or policy and social analysis window</p>

		<ul style="list-style-type: none"> <li>• It would be advisable to include experiences from Latin America such as Peru that have both designed and implemented a Legal Framework for PB.</li> <li>• For the full proposal, please clarify the meaning of an electronic platform and how it is going to be used to achieve the project objective</li> </ul>	
8	<b>Rwanda study tour in Brazil and Peru to exchange experiences in linking PB to result oriented budgeting</b>	<ul style="list-style-type: none"> <li>• The title of the project needs a rethink. Although the main objective of the proposal is quite clear and relevant. The proposal lacks a diversity of peers. Maybe other newcomers can be encouraged to join the group</li> <li>• For implementation the proposal should illustrate how visiting Peru &amp; Brazil will achieve project objectives</li> <li>• The partners include local and central government but civil society representation is missing</li> </ul>	The proposal can be funded under the general window or policy and social analysis window
9	<b>Monitoring the impact of Participatory Budgeting</b>	<ul style="list-style-type: none"> <li>• If the main objective of the project proposal is to develop and test a tool for monitoring the impact of participatory budgeting in improving the performance of service delivery, then it's a very exciting and innovative proposal. The proposed design, implementation, impact assessment and dissemination are quite clear and sound good</li> </ul>	The proposal can be funded under the general window or Policy and Social Analysis of Participatory Budgeting
10	<b>How to integrate cultural values in the PB Process</b>	<ul style="list-style-type: none"> <li>• Good project title with a well thought out main learning objective as well as specific objectives. More specific detail must now be added to the design, implementation, impact assessment and dissemination of the project results</li> <li>• The overall project objective is clear. The more detailed objectives under the overall project</li> </ul>	The proposal can be funded from both the policy and social analysis and communication windows

		<p>objective is clear but given the time frame this maybe a little ambitious for the scope of this project</p> <ul style="list-style-type: none"> <li>• The project design and implementation does not map the project objectives clearly. The impact assessment is more a method for implementation rather than an impact assessment</li> <li>• How does creating an observatory serve as a tool to monitor and evaluate the project?</li> </ul>	
11	<b>Guidelines on implementing Participatory Budgeting step by step</b>	<ul style="list-style-type: none"> <li>• Overall project proposal objective very clear and highly relevant. The same is true of the project title. The design, implementation strategy, impact assessment and dissemination ok, but more flesh needs to be added to this skeleton now</li> <li>• Is there a need to identify the document's Participatory Budgeting experience in Brazil (has this not already been done?). For implementation is compiling information on the Brazilian experience sufficient?</li> <li>• It is extremely important the Peer Institutions/Partners implement Participatory Budgeting step by step based on their own realities/context. How they do this is not clear from the proposal</li> <li>• The tools for the creation and coordination for monitoring and evaluation should be more rigorous</li> </ul>	The proposal can be funded through the general window, communications window or the policy and social analysis window